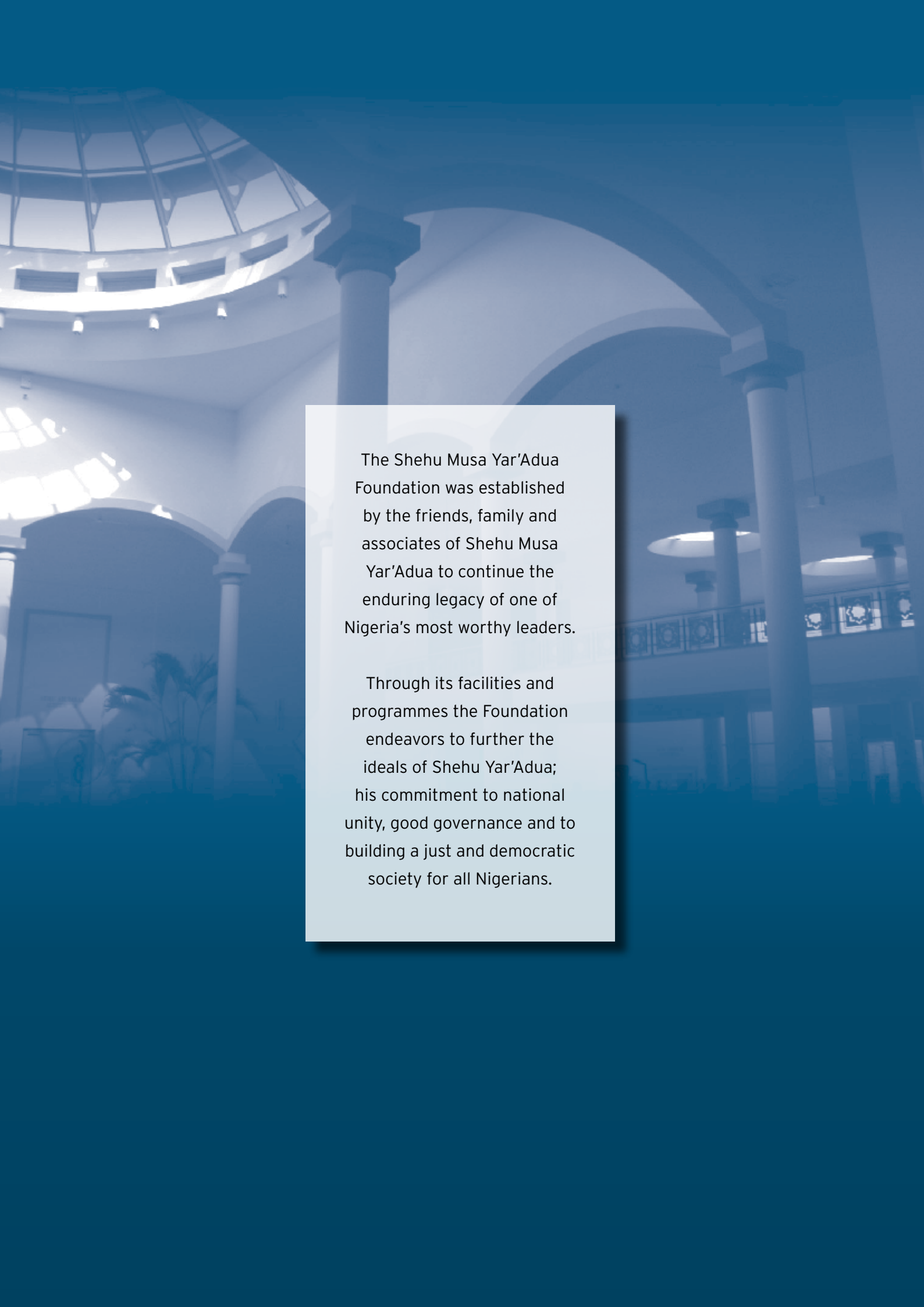


# SUSTAINING THE LEGACY



ANNUAL REPORT 2013 - 2014

Shehu Musa Yar'Adua Foundation



The Shehu Musa Yar'Adua Foundation was established by the friends, family and associates of Shehu Musa Yar'Adua to continue the enduring legacy of one of Nigeria's most worthy leaders.

Through its facilities and programmes the Foundation endeavors to further the ideals of Shehu Yar'Adua; his commitment to national unity, good governance and to building a just and democratic society for all Nigerians.

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# Statement by the Director General



**Mrs. Jacqueline Farris**  
*Director General*

On behalf of the Board of Trustees, I am delighted to convey the Foundation's sincere gratitude for the support and encouragement we continue to receive from so many friends and well wishers.

The Foundation's Public Policy Initiative has been at the forefront of promoting transparency and accountability in Nigeria's resource governance and electoral processes. Our Oil Revenue Tracking Initiative, established in March 2013 to increase public awareness and promote transparency in the nation's oil sector, has created a public space for young citizens to engage on issues shaping our national discourse around oil resource governance.

"Increasing Awareness of Oil Resource Governance in Nigeria" was published to provide relevant information about Nigeria's oil production and revenue in simple and engaging formats to a wide variety of interested audiences.

The Foundation worked closely with the Nigeria Extractive Industries Transparency Initiative (NEITI) to simplify their Fiscal Allocation and Statutory Disbursement Audit 2007-2011 using illustrations, infographics and flashcards. Justice for All (J4A) engaged the Foundation to support the Stop Impunity Nigeria campaign through graphic content development and online stakeholder engagement to strengthen advocacy efforts and expand the network's reach and impact.

CASE 2015 (Content Aggregation System for Elections), a pioneering technology platform to facilitate nationwide civil society collaboration in election observation, was critical to identifying, verifying and escalating election incident reports during the 2015 elections. Support for CASE 2015 was provided by the John D. and Catherine T. MacArthur Foundation, Open Society Initiative for West Africa (OSIWA) and the UK Department for International Development (DFID).

*We look forward to building on the important civil society and development agency partnerships we have forged over the years to continue to address the nation's challenges while remaining true to the enduring legacy and vision of one of Nigeria's foremost contemporary leaders and democrats, late Shehu Musa Yar'Adua.*

The Foundation is in the process of producing a 45 minute documentary, *No Where To Run To: Climate Change and Nigeria's Environmental Crisis* to highlight environmental threats and unique challenges to security in Nigeria. The Office of the National Security Advisor funded the initiative to sensitize the general public and inspire stakeholders to support efforts to mitigate potential crisis.

Our Yar'Adua Merit Scholars continue to excel. The final class of secondary school students will graduate this year and with the exception of one student, all have gained admission into federal universities. Twelve have been granted scholarships to attend American University (AUN) Yola; five achieved the President's List and three the Dean's List.

In keeping with our commitment to charity work, the Foundation donated a projector, screen and consumables to support Adaobi Tricia Nwaubani's initiative to expose children to cartoons and films in order to open young minds to the world beyond their communities on the outskirts of Abuja. Adaobi is a novelist, essayist, journalist and humorist. Her debut novel, *I Do Not Come to You by Chance*, won the 2010 Commonwealth Writers' Prize for Best First Book, Africa.


The Foundation also donated ten desk top computers to the Government Technical College, Garki, welcomed by the principal as an important tool for training ICT students.

Countless individuals continue to visit the exhibition. Schools and organizations, including the Librarians' Registration Council of Nigeria (LRCN) and National Defence College Nigeria, scheduled guided tours. Library patronage has grown with new memberships, including families.

On a personal note, I am most proud to have been awarded Nigerian citizenship in 2014.

We look forward to building on the important civil society and development agency partnerships we have forged over the years to continue to address the nation's challenges while remaining true to the enduring legacy and vision of one of Nigeria's foremost contemporary leaders and democrats, late Shehu Musa Yar'Adua.

Sincerely,

  
Mrs. Jacqueline Farris  
Director General

# Board of Trustees



## ■ H.E. Chief Olusegun Obasanjo (GCFR), *Chairman*

H.E. Olusegun Obasanjo, GCFR, was elected President and Commander in Chief of the Federal Republic of Nigeria in 1999 and re-elected in 2003. He served as Chairperson in the Office of the Commonwealth until December 2005 and also served as Chairman of the African Union until January 2006.

Former President Obasanjo was born in Abeokuta, Ogun State on March 5, 1937 and commissioned into the Nigerian Army in 1959. In January 1970, as General Officer Commanding, he led the Third Marine Commando Division that ended the Nigerian Civil War and accepted the surrender of Biafran forces. He was appointed Chief of Staff, Supreme Headquarters in 1975 and became Head of State upon the assassination of General Murtala Mohammed. As Head of the Federal Military Government of Nigeria from 1976-1979, he presided over the first voluntary transition to civil democratic rule on the African Continent.

In 1995 President Obasanjo was convicted with his former deputy, Shehu Yar'Adua, of a phantom coup plot and sentenced to life in prison. He was released in 1998 upon the demise of the military ruler and later granted a full state pardon. He is the Founder of Bells Tech University, Ota and the Olusegun Obasanjo Presidential Library, Abeokuta, Ogun State.

## ■ H.E. Atiku Abubakar (GCON), *Vice Chairman*

H.E. Atiku Abubakar (Turakin Adamawa), GCON, was elected Vice-President of the Federal Republic of Nigeria in 1999 and re-elected in 2003.

Born in Jada, Adamawa State, on November 25, 1946, Atiku Abubakar attended Ahmadu Bello University, graduating in 1969 with a Diploma in Law. The former Vice President enlisted in the Nigerian Customs and Excise Service, retiring in 1989 at the rank of Deputy Director. Upon his retirement, he went into private business, serving as Chairman and Director of several companies.

Atiku Abubakar's political career began with Shehu Yar'Adua's determination to build a national grassroots organization in Nigeria. He is the Founder of American University, Yola.

## ■ Hajia Binta Yar'Adua, *Trustee*

Hajia Binta Yar'Adua is the widow of late Shehu Musa Yar'Adua. They married on December 27, 1965 after her graduation from Queen Elizabeth Secondary School, Ilorin, Kwara State.

In addition to Hajia Binta's active participation in guiding Yar'Adua Foundation programmes, she devotes herself to religious and charity work in Kaduna and Katsina.

## ■ Lt. Gen. Aliyu Mohammed Gusau (Rtd.), *Trustee*

Lt. General Aliyu Mohammed Gusau was appointed Nigeria's Minister of Defence in March 2014. He previously served as National Security Advisor during the Obasanjo and Jonathan Administrations.

General Aliyu was Commander of the 9th Infantry Brigade, Abeokuta April 1976-July 1978, Adjutant General of the 2nd Mechanized Division July 1978-September 1979 and Director of Personnel Services, Army Headquarters, October 1979-November 1979. From November 1979 to December 1983 he served as Director of Military Intelligence (DMI). General Aliyu trained at the Royal College of Defence Studies in the UK.

## ■ Alhaji (Dr.) Umaru Mutallab (CON), *Trustee*

Dr. Umaru Mutallab is a Fellow of the Institute of Chartered and Certified Accountants (FCCA); Fellow, Institute of Chartered Accountants of Nigeria (FCA); Fellow, Institute of the International Bankers Association of the United States (FIBA) and Fellow, Institute of Bankers of Nigeria.

Dr. Mutallab served as Federal Commissioner Economic Development in 1975. He was former Vice Chairman, United Bank for Africa 1978-1988 and Chairman, First Bank of Nigeria 1999-2009. He is currently the Chairman, Business Support of Vision 20:2020 and has served on the boards of several companies including Arewa Textiles Limited, National Electric Power Authority, Nigerian Agricultural and Cooperative Bank Ltd, Nigerian Communications Commission, Nigeria Agip Oil and Cement Company of Northern Nigeria.



■ **Mr. Yomi Edu, *Trustee***

Mr. Yomi Edu is a qualified Insurance Broker and Attorney, receiving his LLB, Barrister at Law, from the University of Buckingham, England in 1989.

He has served on various boards including the Nigerian Industrial Development Bank, African Alliance Insurance Company, Kewalrams Nigeria Limited and Afcot Nigeria Limited. He was appointed Federal Minister for Special Duties in the Obasanjo Administration from 1999 to 2003.

Mr. Edu currently runs an oil service company, Afrigate Energy Limited, and a real estate development company, Vickers Properties Limited. He is board chairman of Eko Support Services Ltd., an oil and gas logistics terminal located at the Apapa Port Complex, Lagos.

■ **Mr. Akin Kekere-Ekun, *Trustee***

Mr. Akin Kekere-Ekun serves as Director, Africapital Management Limited, an institution that provides financial and investment advisory services to a diversified client base including corporations, financial institutions, governments, state owned enterprises and high-net worth individuals.

Mr. Kekere-Ekun is the former Managing Director, Habib Nigeria Bank Limited and former Chairman, Technical Committee, National Council on Privatization. He attended Ansar-ud-Deen College, Isolo, Lagos and the Federal School of Science, Onikan. In 1973 he travelled to the United States where he received his first degree in Biological Science and Physiology at Oklahoma State University. He is married to Kudirat Kekere-Ekun, a Justice of the Supreme Court.

■ **Chief Dubem Onyia, *Trustee***

Chief Dubem Onyia was elected Member of the House of Representatives in 1999 and resigned to serve as Minister of State for Foreign Affairs from 1999 to 2003.

During the period he was also appointed Chairman, International Technical Commission for the National Boundary Commission; Chairman, Nigeria Economic Joint Commission and Chairman Sao Tome and Principe Joint Boundary Commission. He has chaired

many corporate boards and served on numerous government committees. Chief Onyia has been awarded several national and international honours.

■ **Mallam Murtala Yar'Adua, *Treasurer***

Mallam Murtala Yar'Adua served as Minister of State, Defence during the Jonathan Administration. He attended Southeastern University, London, England from 1994-1997 and holds a B.Sc. Degree in Business Management and an MBA in Financial Management. He serves as Director of Intels Services Ltd, Port Harcourt, Hamada Holdings Nigeria Ltd, Kaduna and Nation House Press, Kaduna.

Mallam Murtala is the eldest son of Shehu Yar'Adua and was turbaned Tafidan Katsina in 2002, a traditional title he inherited from his late father.

■ **Mrs. Jacqueline Farris, *Director General***

Mrs. Jacqueline Farris has served as Director General of the Yar'Adua Foundation since its inception in 1998. Born in Panama City, Florida, U.S.A., she received a Bachelor of Arts Degree in Political Science and Urban Development from Michigan State University in 1977, graduating Magna Cum Laude.

Mrs. Farris was first employed as a Legislative Staff in the Office of Congressman Andrew Young in Washington, D.C. From 1977-1979 she served at the U.S. Mission to the United Nations in the Political Section - African Affairs, New York. During the period 1980-1984 she worked with Andrew Young Associates, Atlanta, Georgia, established to encourage US companies to invest in Africa. From 1984-1988 she was responsible for government relations in the Office of the Mayor, City of Atlanta.

During the period 1991-1998, Mrs. Farris held the position of Business Consultant to Pratt & Whitney, a division of United Technologies, Hartford, Connecticut, providing advice on the political transitions in Nigeria and South Africa.

In 1992, she was retained as media consultant to the Social Democratic Party, Lagos, Nigeria and developed campaign advertising for the party and its candidates. She relocated to Nigeria in 1998 in order to establish the Shehu Musa Yar'Adua Foundation and received her Nigerian citizenship in 2014.

# Public Policy Initiative

The Foundation's Public Policy Initiative was established to encourage the formulation and implementation of sustainable public policy through investment in the use of new media as a tool for driving good governance.

*Amara Nwankpa, Director, is an IT professional, social innovation enthusiast and advocate for good governance and national development. He obtained a Bsc. Electrical/Electronic Engineering (hons) at Kwame Nkrumah University of Science and Technology, Kumasi, Ghana in 2000 and served as Manager at Galaxy Backbone Plc from 2007-2012 and Head, Marketing and Communication 2012-2014. Amara founded the LightUpNigeria movement and is a founding member of EnoughisEnough Nigeria.*

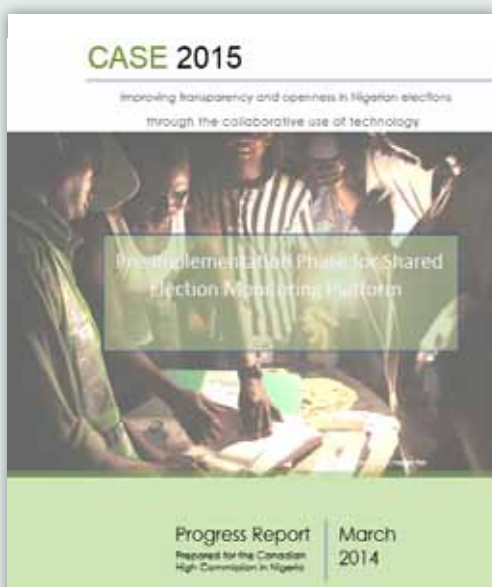


## Content Aggregation System for Elections (CASE 2015)

CASE 2015 is a pioneering technology platform to facilitate nationwide civil society collaboration in election observation.

Elections are a critical pillar of democracy and good governance the world over. When free, fair and transparent, they confer legitimacy and acceptance. In Nigeria, elections have too often been a sour point of our democracy. Incidences of fraud, rigging, vote buying and blatant results manipulation have undermined the credibility of this important process resulting in low public confidence in the outcome of elections. If Nigeria's young democracy is to be sustained, openness, transparency and credibility must be institutionalized as part of the culture of electoral processes.

Support for CASE 2015 was provided by the John D. and Catherine T. MacArthur Foundation, Open Society Initiative for West Africa (OSIWA) and the UK Department for International Development (DFID).



### Feasibility Study

A feasibility study was conducted to determine technological, environmental and operational challenges that might impede the successful implementation and operation of CASE 2015. Outcomes of the study gave the Foundation and its partners confidence that such a system was feasible in Nigeria. It also identified challenges that needed to be overcome to guarantee success.

Funding for the feasibility study was generously provided by the Canadian Fund for Local Initiatives.



## Strengthening Nigeria's Democracy through Credible Elections

### Ekiti Pilot Test

A pilot test was conducted during the Ekiti State gubernatorial election to determine the effectiveness of CASE technology and identify areas requiring improvement. It provided an important opportunity to expose people, process and technology components of CASE 2015 to the rigors of Nigerian elections. Community Life Project's ReclaimNaija partnered to deploy election observers in each ward.

Reports (rate)	128 reports every 60 seconds
Total Reports as of 6:00 pm:	92,398
ELMO (Traditional Observers):	757 total, .8% of reports - But provided 50% of unique incidents and 100% of reports verification
TWITTER:	90,700 total, 98.2%
FACEBOOK:	849 total, .9%
RSS (Ushahidi):	92 total, .1%
Incidents:	97 total
Incidents not verified	32
Incidents verified as True and Escalated to INEC	35
Incidents verified as False and communicated	31
Types of Verified, Escalated Incidents	
Electoral Misconduct:	34 %
Polling Logistics	54%
Violence	4%
Voter Register Issues	8%



### Summary Report of Observations

ELECTION AREA	OBSERVATION
1. Opening of Polls	93% of polling units observed were opened on time.
2. Accuracy of Voter Register	In 76% of locations, no issues with the voter register were observed In 17% of locations observed, between 1-5 voters with voters cards were refused accreditation In 5% of locations observed, between 6-25 voters with voters cards were refused accreditation In 2% of locations observed, 25 or more people with voters cards were refused accreditation
3. Timeliness of Process	Accreditation began before 8am at 24% of the locations. 65% of the locations began accreditation between 8-9am. 11% began after 9am. When observers checked in at various polling units during the day, 98% of locations were observed to be on schedule.
4. Security Status and Conduct of Security Personnel	96% of polling locations observed had security agents present 96% of polling locations observed were assessed as safe during accreditation During voting, 89% of locations observed witnessed no harassment of voters/party agents/polling officials/observers. During the counting of votes, 98% of locations observed witnessed no harassment of voters/party agents/polling officials/observers. However, in 78% of locations, security agents were observed multi-tasking by assisting polling officials.
5. Presence of Party Agents	97% locations had one or more party agents present
6. Female Voter Participation	Female voters were estimated to be more than half of the voter turn-out in about 64% of the polling units visited by our observers. Only 19% of the polling unit reports estimated female voters to be less than half of the turn-out.
7. Voter Turn Out	In 17% of locations, a low turnout was observed In 48% of locations, an average turnout was observed In 31% of locations, a high turnout was observed In 4.4% of locations, observers could not estimate turnout. INEC Official Turnout - 50%

### Coordination and Training

A centralized observer deployment plan allowed groups to indicate where they planned to deploy observers and the number to be deployed in each state, enabling the Foundation and its partners to identify gaps and overlaps in geographic coverage.

**13** Participating CSO'S

**10,070** Registered Observers

**7,670** Trained Observers

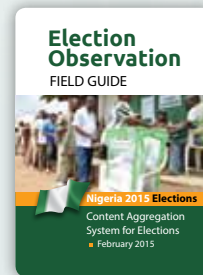
**National Coverage**



Participant Training Session  
Yar'Adua Centre

### Election Observation Field Guide

A field guide was created as a reference tool to guide observers on use of CASE 2015 reporting tools on election day. The field guide presented information on the election schedule, observer forms and incidents which must be reported when observed.



CASE 2015... Improving transparency and openness in Nigerian elections through the collaborative use of technology.

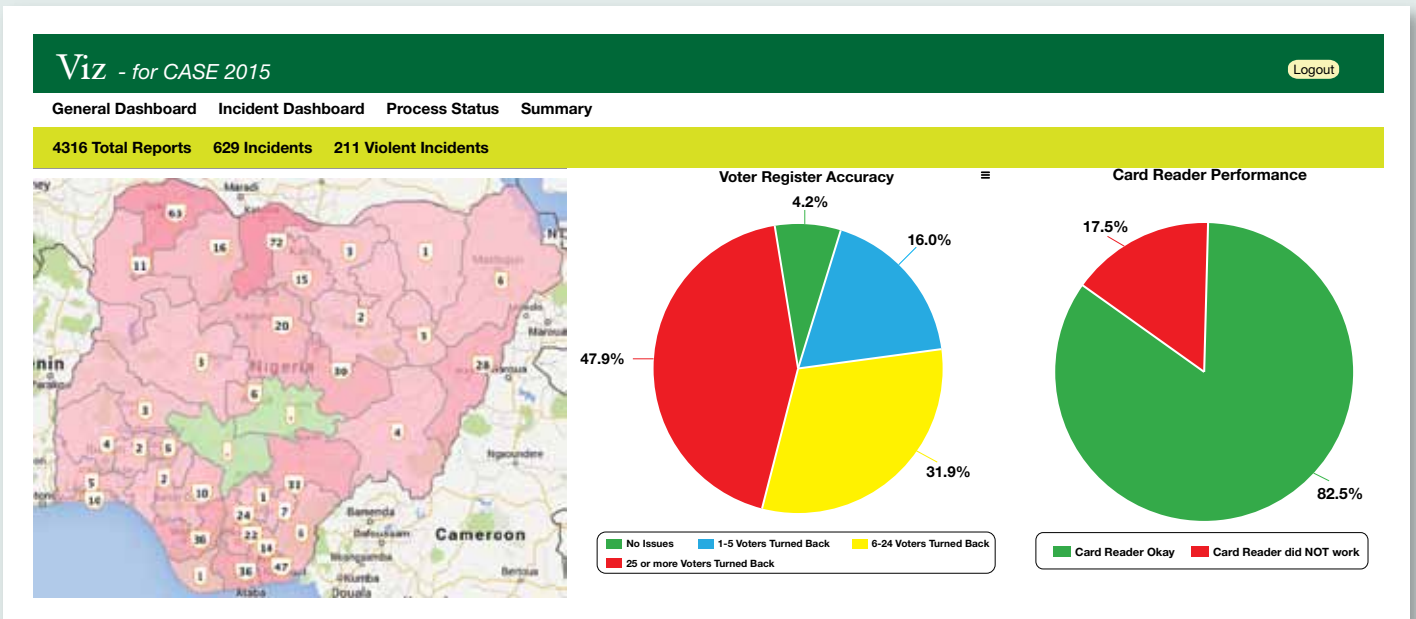




CASE 2015 Team:  
Amara Nwankpa, Ekaete Williams, Sayo Samuel and Anyalewa Ejila

### Visualization Platform Design (VizDev)

Digital Bridge Institute developed a visualization platform to display aggregated reports from the mobile app and SMS in graphic formats. Reports were indicated on a map based on geographic location of wards or polling units.



### INEC Citizen Contact Centre

The Foundation was instrumental in the concept and design of the ICC, which provides information channels for direct incident reporting, enabling citizens to own the process as stakeholders.



Fatu Ogwuche  
ICCC Manager

## Oil Revenue Tracking Initiative (ORTI)

Given the critical role that natural resources, in particular oil and gas, play in the economy and development of Nigeria, accountable and transparent management of the sector is critical to good governance and national development. Unfortunately for Nigeria, decades of public apathy and government mismanagement have resulted in an oil sector perceived as notorious for corruption and lack of accountability.

To address these concerns, the Yar'Adua Foundation's Public Policy Initiative identified the need for information driven advocacy to increase awareness, promote transparency and encourage public interest in Nigeria's oil sector by providing factual and credible information on issues surrounding oil resource governance.



For more information go to [www.oilrevenue.org](http://www.oilrevenue.org)

DFID's Facility for Oil Sector Transparency in Nigeria (FOSTER) and Justice for All (J4A) provided support for ORTI.

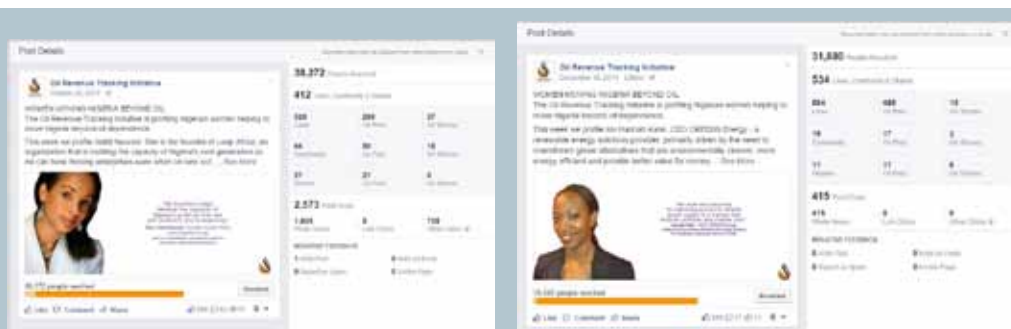
## Increasing Awareness of Oil Resource Governance in Nigeria



## Facebook Campaign

Analytics from our Facebook page revealed a significant gender bias in followership: 91% of Facebook fans were men and only 9% women. To increase female followership, fifteen young women professionals were profiled to highlight their contribution towards Nigeria's development outside the oil and gas sector. This resulted in a significant 50% increase in female Facebook followership.

Mrs. Nwuneli's post reached a total of 38,272 people with 43 comments, 287 liked and 21 shared.



Mrs. Nndidi Nwuneli, Founder, LEAP Africa

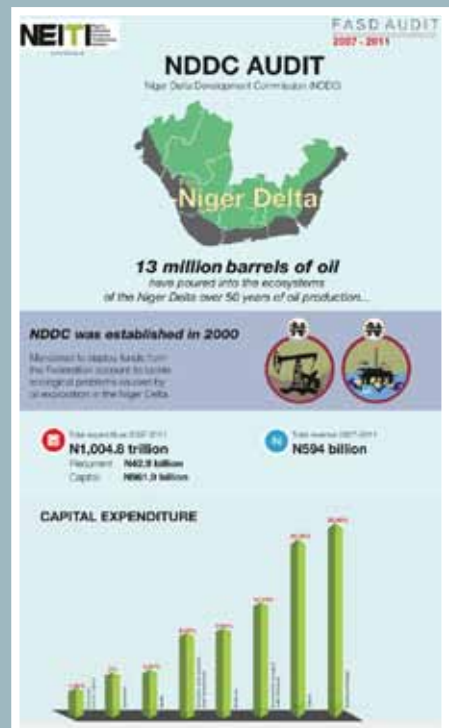
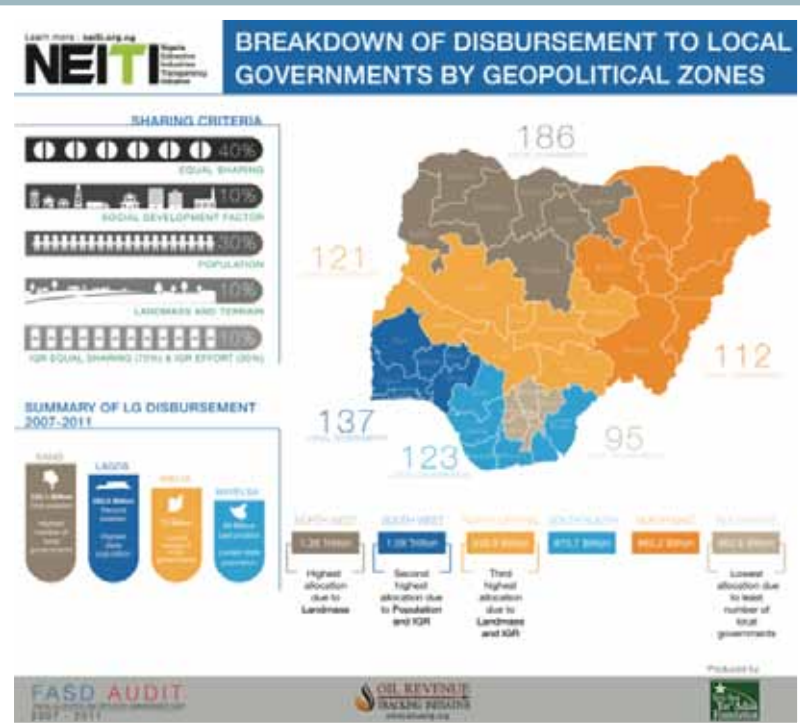
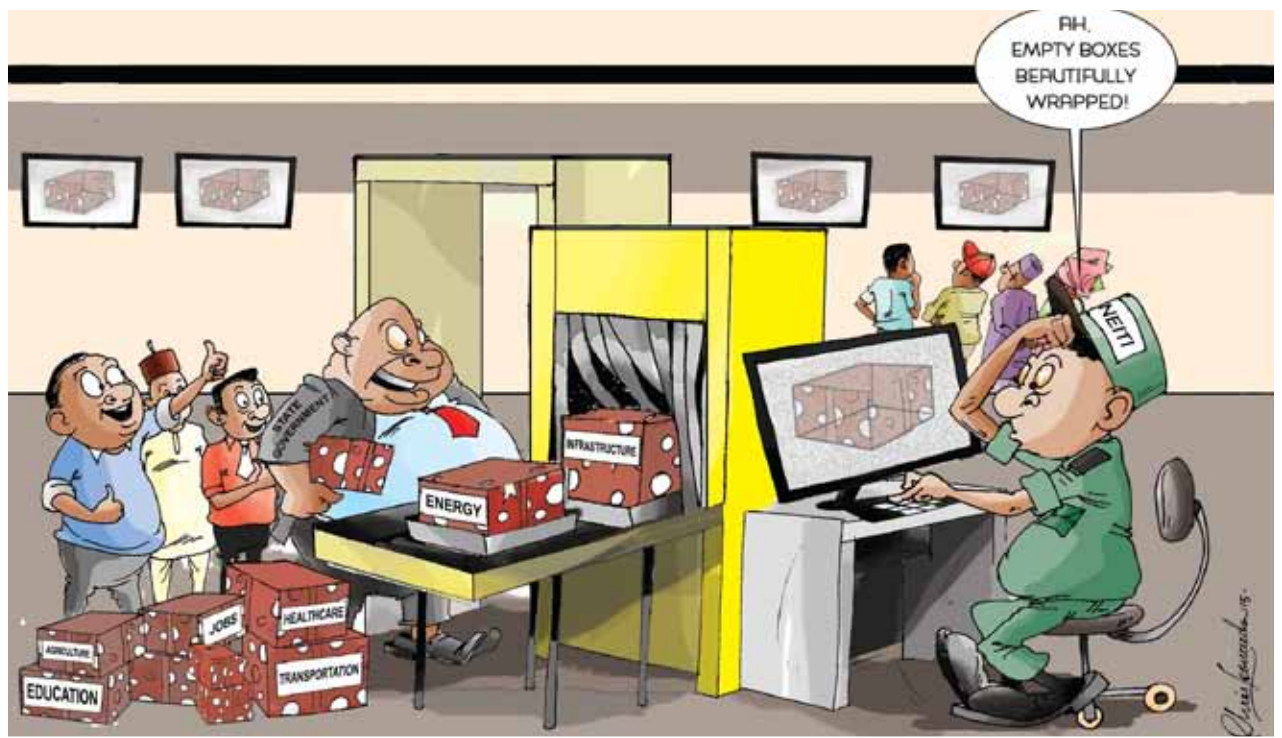
Ms. Hannah Kabir, CEO, Creeds Energy

Ms. Kabir's post reached a total of 31,680 people, 19 comments, 504 liked and 15 shared.

## Nigerian Extractive Industries Transparency Initiative (NEITI) Simplifying the Fiscal Allocation and Statutory Disbursement Audit (FASD)

The Audit served as a thorough examination and assessment of accounts and activities of stakeholders in the extractive sector. It also examined remittances and management of special development funds such as Nigeria's Excess Crude Account, Niger Delta Development Commission, Natural Resources Development Fund, Ecological Fund, Petroleum Technology Development Fund, Tertiary Education Trust Fund and Stabilization Fund.

*Flashcards, illustrations and info-graphics simplified complex issues surrounding how revenue is generated, who keeps and manages the revenue and its disbursement.*



## National Oil Spill Detection and Response Agency (NOSDRA)

The NOSDRA Amendment Bill will strengthen the institutional and regulatory capacity for proactive management of oil spills and establish a clear and specific regime of penalties and responsibilities.

*Visuals engaged legislators, civil society organisations and the general public.*

# NOSDRA

National Oil Spill Detection and Response Agency

NEW BILL

### Bill Amendments

- Increased penalties and compensation
- Stronger measures regarding abandoned oil facilities
- Strengthened remediation plan and improved environmental quality management

### Objectives

- Private sector partnership for proactive measures
- Standardized penalties for removal & remediation cost
- Increased capacity to detect and observe spills.

International best practices for removal and redemption costs

---

### AMENDMENT CLAUSES

N10 Million penalty for each day a company fails to report a spill within 24 hours

Environmental management plan required from petroleum companies and operators

### STRENGTHS

**1**  
Establishes a National Control and Response Centre

**2**  
Introduces contingency planning and improved response

**3**  
Mandates stiffer penalties

### COMPENSATION

Damages arising from an oil spill or gas leakage are made by the claimant to the responsible party

Compensation must be directly related to ecological, economic or property damage arising from an oil spill

Claims become payable within 30 days of receipt by the responsible party

Responsible parties must pay compensation within 90 days or within 60 days after verification and evaluation report or 30 days after the decision of an adjuster

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### OIL SPILLAGE LIABILITY TRUST FUND

Prevent, detect, minimize and respond to oil spills, pollution, gas flaring, leakages and other hazardous and noxious substances in the petroleum sector.

Coordinate private sector participation in oil pollution management.


The owner or operator of a facility from which oil is discharged is liable for costs associated with the containment or clean-up of the spill and any resulting damages.

When the responsible party is unknown or refuses to pay, fund can be used to cover removal costs or damages resulting from discharge of oil.

Produced by

NATIONAL OIL SPILL DETECTION AND RESPONSE AGENCY

**SUPPORT THE NOSDRA AMENDMENT BILL**



70% of oil spills in the Niger Delta are neither cleaned nor remediated.

**SUPPORT THE NOSDRA AMENDMENT BILL**

## Over 13 Million Barrels of oil have been spilled into the Niger Delta waters in the last 50 years

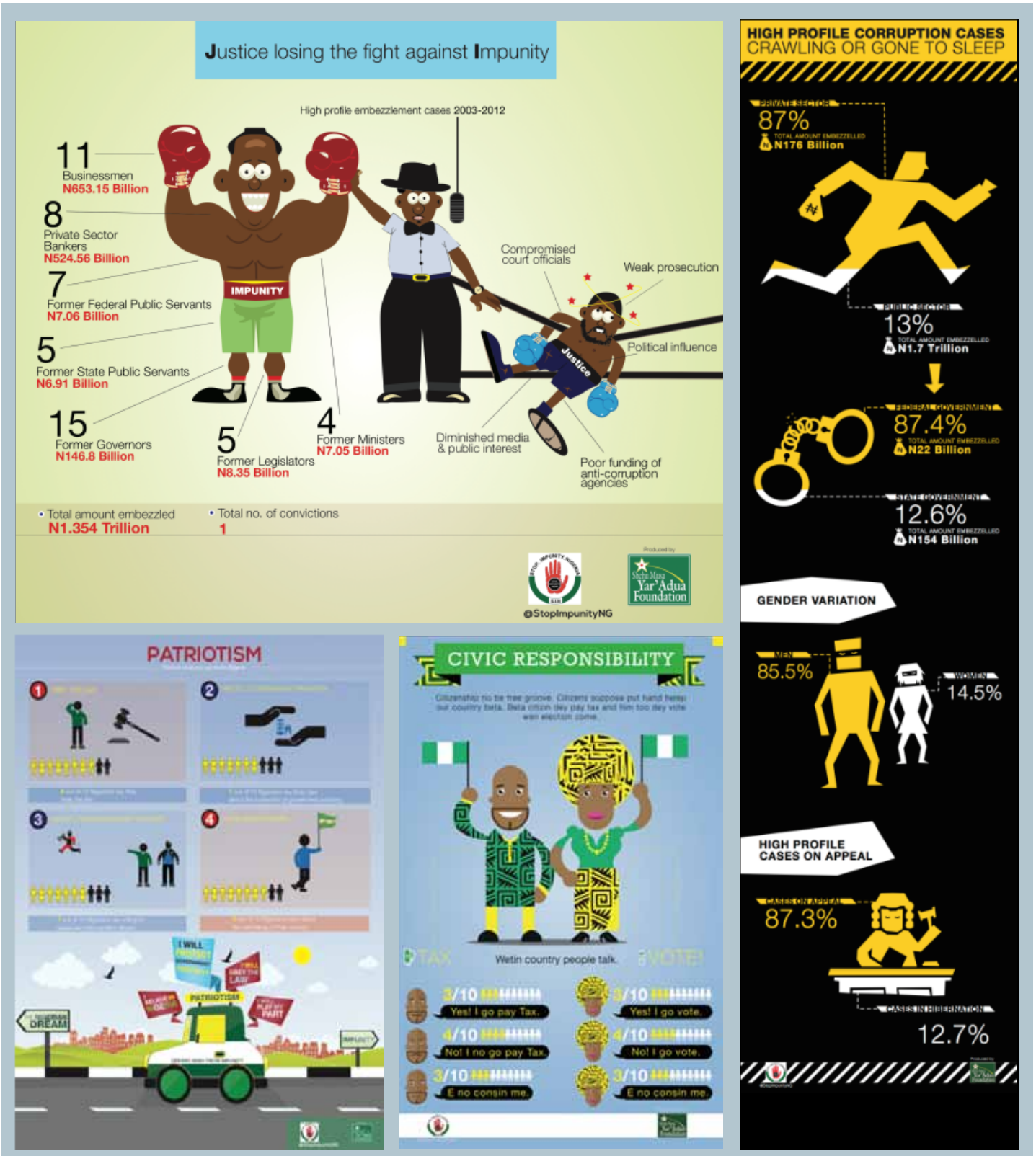
**SUPPORT THE NOSDRA AMENDMENT BILL**

In Niger Delta urban communities, less than 50% of residents have access to safe potable water

In rural communities, that number drops to less than 25%

## Stop Impunity Nigeria (SIN) Campaign

A major impediment to development in Nigeria is the culture of impunity which undermines institutions, destroys social values and encourages mediocrity. To address this problem, four civil society organizations supported by the Ford Foundation came together in the "Stop Impunity Nigeria" (SIN) Campaign to awaken the public to the corrosive effects of impunity on our prospects for development and galvanize public action.



## Resource Governance Town Hall

In the lead up to the 2015 elections, the Foundation partnered with Stakeholder Democracy Network and civil society organizations to impact policy platforms of political parties and candidates and encourage an increased sense of responsibility and ownership among Nigeria's next generation of leaders.

Sessions *The Environment as a Resource* and *Responsible Oil Resource Governance*, featured Dr. Bright Okogu, Director General, Budget Office of the Federation and Mrs. Zainab S. Ahmed, Executive Secretary, NEITI.



**RESOURCE GOVERNANCE TOWN HALL MEETING**

**PROGRAMME** Thursday, December 4, 2014

**RESOURCE GOVERNANCE TOWN HALL MEETING**  
Thursday, December 4, 2014

Shehu Musa Yar'Adua Foundation and Stakeholder Democracy Network

Session One	
<p><b>Dr. Bright Okogu</b> Director General Budget Office of the Federation</p> <p><b>Mrs. Zainab S. Ahmed</b> Executive Secretary Nigeria Extractive Industries Transparency Initiative (NEITI) empowered to improve the transparency of extractive industries oil, gas and mining sectors, through annual audits and the identification of areas requiring remediation.</p> <p><b>Florence Kayemba Ibokabasi</b> Programme Manager, Stakeholder Democracy Network. Striving for environmental and social justice.</p> <p><b>Amara Nwanjio</b> Director Public Policy Initiative, Yar'Adua Foundation. IT professional, social innovation enthusiast and advocate for good governance and national development.</p> <p><b>Patrick O. Okigbo III</b> Principal Partner, Nestec, an investment and multi-competency public sector advisory firm with core competencies in research, policy, strategy, finance, monitoring &amp; evaluation, and strategic communications in the agriculture, power and petroleum sectors.</p>	<p><b>8:45 - 9:00 am</b> <b>Welcome</b> Amara Nwanjio Director, Public Policy Initiative, Yar'Adua Foundation</p> <p><b>9:00 - 10:30 am</b> <b>The Environment as a Resource</b> <b>Lead Panelist</b> Senator (Dr) Abubakar Bukola Saraki Chairman, Senate Committee on Environment and Ecology ▶ <i>MOSEDA Amendment Bill</i></p> <p><b>Panelists</b> Inemo Samlana Stakeholder Democracy Network ▶ <i>Oil Spill Mapping and Gas Flare Tracking</i> Hannah Kabir Creeds Energy ▶ <i>Clean Energy</i></p> <p><b>10:30 - 10:45am</b> <b>Documentary Trailer</b> Ken Saro-Wiwa <i>Environmental Degradation and Climate Change in Nigeria</i></p> <p><b>TEA BREAK</b></p>
Session Two	
<p><b>Ken Saro-Wiwa</b> Senior Special Assistant to the President on Civil Society and International Media. A journalist, writer and social justice activist.</p>	<p><b>12:00 - 1:30 pm</b> <b>Responsible Oil Resource Governance</b> <b>Lead Panelist</b> Dr. Bright Okogu Director-General, Budget Office of the Federation ▶ <i>Creating an oil independent economy</i></p> <p><b>Panelists</b> Mrs. Zainab S. Ahmed Executive Secretary, NEITI ▶ <i>How Nigeria spends mineral revenue</i> Florence Kayemba Ibokabasi Stakeholder Democracy Network ▶ <i>Role of citizens in resource governance</i></p> <p><b>Moderator:</b> Patrick O. Okigbo III Host</p>

## Climate Change Amged Documentary

Global climate change data is clear that rising temperatures will cause a number of disruptions to economic, agricultural and even political systems all over the world. In Nigeria, where infrastructure, governance, health and security are already fragile and where a rapidly increasing population is stretching available resources, such disruptions could spell disaster.

*No Where To Run To: Climate Change and Nigeria's Environmental Crisis* will highlight environmental threats and unique challenges to security in Nigeria.

The Office of the National Security Advisor funded the initiative to sensitize the general public and inspire stakeholders to support efforts to mitigate potential crisis.

Watch the trailer at: [www.oilrevenue.org/](http://www.oilrevenue.org/)





# Charity Projects

## Enriching Young Minds

In keeping with our commitment to charity work, the Foundation donated a projector, screen and consumables to support Adaobi Tricia Nwaubani's 'Eye Witness' project. The initiative seeks to transport children in rural areas to a world beyond their communities through educational TV programmes and cartoons.

Many of the children who gather once a week to view the films had never seen a cartoon, do not speak English, or have not set foot outside their community. But none of this stops them from laughing hysterically as they watch and learn to sing along to signature tunes.



*Adaobi Tricia Nwaubani is a novelist, essayist, journalist and humorist. Her debut novel, I Do Not Come to You by Chance, won the 2010 Commonwealth Writers' Prize for Best First Book, Africa.*



## Government Technical College, Abuja

The Foundation donated ten desk top computers to the Government Technical College, Garki, welcomed by the principal as an important tool for training ICT students.

# Yar'Adua Merit Scholars

*Providing a comprehensive education to afford talented youth the necessary skills to enhance the lives of others.*

STUDENT	UNIVERSITY	COURSE OF STUDY	YEAR	GPA
	<b>PRESIDENT'S LIST</b>			
<b>Enugu</b> Onyinyechi Onuigbo	American University of Nigeria June 2016	Petroleum Chemistry	Third	4.00
<b>Anambra</b> Chukwuma Onwujiuba	American University of Nigeria June 2018	Petroleum Chemistry	First	3.81
Chidinma Ifekauche	American University of Nigeria June 2018	Petroleum Chemistry	First	3.79
<b>Abuja</b> Zainab Iliyasu	American University of Nigeria June 2017	Software Engineering	Second	3.60
<b>Abeokuta</b> Mary Amos	American University of Nigeria December 2015	Economics	Fourth	3.54
	<b>DEAN'S LIST</b>			
<b>Abuja</b> Hassan Tajudeen	American University of Nigeria June 2017	Petrochem Engineering	Second	3.55
<b>Uyo</b> Victory Inyang	American University of Nigeria June 2016	Environment & Health	Third	3.53
<b>Katsina</b> Mustapha Gidado	American University of Nigeria June 2015	Petrochem Engineering	Fourth	3.31
	<b>OTHERS</b>			
<b>Edo</b> Destiny Enabulele	American University of Nigeria June 2018	Business Administration	First	3.07
<b>Abeokuta</b> Samod Adeleke	Airforce Institute of Technology, Kaduna	Mechanical Engineering	Graduated, waiting for Industrial Training (IT)	3.49
<b>Katsina</b> Amina Abdulkadir	Bayero University, Kano 2016	Microbiology	Third	2.8
<b>Kano</b> Aisha Muhammad	Bayero University, Kano 2018	Microbiology	First	3.55
Aminu Yahaya	Bayero University, Kano 2019	Software Engineering	First	-
<b>Adamawa</b> Amiratu Jalo	University of Ibadan 2018	Microbiology	First	2.1
Aliyu Abubakar	Bayero University, Kano 2018	Biology	Second	4.18
<b>Jos</b> Hauwa Hashimu	University of Jos 2017	Management Science	Second	3.0
Ibrahim Bawa	University of Jos 2017	Microbiology	Second	3.35
<b>Uyo</b> Uduak Usoroh	University of Nigeria, Nsukka 2018	Urban Planning	First	2.91
<b>Kaduna</b> Fiddausi Adamu	Umaru Musa Yar'Adua University Katsina - 2017	Mathematics	Second	4.33
Mu'azu Halliru	Umaru Musa Yar'Adua University Katsina - 2017	History	Second	2.40

*Students are encouraged to imbibe late Shehu Yar'Adua's qualities of leadership, integrity, foresight and self worth.*



Onyinyechi Onuigbo



Chukwuma Onwujiuba



Chidinma Ifekauche



Zainab Illiyasu



Mary Amos



Hassan Tajudeen



Victory Inyang



Mustapha Gidado



Destiny Enabulele



Samod Adeleke



Amina Abdulkadir



Aisha Muhammad



Aminu Yahaya



Amiratu Jalo



Aliyu Abubakar



Hauwa Hashimu



Ibrahim Bawa



Uduak Usoro



Fiddausi Adamu



Mu'azu Haliru



Olutoyin Oluwajemilehin



Idris Umar



Fatima Rilwanu



Franklin Aziujali

# Shehu Musa Yar'Adua Centre

*Conference facilities include an auditorium, meeting rooms and state-of-the-art-technology to ensure the success of every occasion.*





*A Life of Service:  
The exhibition  
features a multi-  
media presentation  
of the life of Shehu  
Yar'Adua against  
the backdrop of  
Nigeria's history,  
from Colonialism  
to present day  
Democracy.*

# Shehu Musa Yar'Adua: Profile

*In life he was a force to reckon with. In death his legacy remains a guidance to those who hold power and those who seek power.*



Born in Katsina on March 5, 1943 to the late Mutawallin Katsina, Mallam Musa Yar'Adua, young Shehu was greatly influenced by his father's strength of character and capacity for leadership. A member of the Katsina Emirate Council, Mallam Musa Yar'Adua was one of the leading lights of Nigerian political development and a pillar of political wisdom. During the First Republic, Mutawalli served as a Member of the House of Representatives, Federal Minister for Establishment, Nigerianisation and Training and later as Minister for Lagos Affairs.

Shehu Yar'Adua was educated at Katsina Provincial Secondary School and the Royal Military Academy, Sandhurst, U.K. He returned from Sandhurst in 1964 as a young Second Lieutenant not long before the Nigerian Civil War broke out. Major Yar'Adua's capture of Onitsha in 1967 is regarded as the decisive battle that led to the end of the bloody conflict that consumed millions of lives.

The Civil War had a tremendous impact on Lt. Col. Shehu Yar'Adua. Disheartened by the devastation he witnessed, he recognised the futility of disunity based on ethnicity, region or religion and understood that a united Nigeria was prerequisite for the nation's growth and development.

Colonel Shehu Yar'Adua served as Federal Commissioner of Transport in 1976. As Commissioner, he was credited with establishing a blueprint for the development of Nigeria's transport sector as well as the reorganisation and decongestion of the nation's ports. Upon the assassination of the revered Head of State, Murtala Mohammed in 1977, Shehu Yar'Adua was named Chief of Staff, Supreme Headquarters and promoted to Major-General in the Obasanjo Administration. At just 36 years of age, he was the youngest officer to hold that rank on the entire Continent.

Among many accomplishments, perhaps most significant was the Administration's successful conduct of elections and historic hand over to democratic rule in 1979. As the first military government to voluntarily hand over power in Africa, General Obasanjo and General Yar'Adua knew that enthronement of democracy was the only way to ensure stability and social harmony in the country.

Upon retirement, Yar'Adua joined the business world with a view to providing important private sector services with partners and investors. He established a publishing company, cultivated agricultural holdings, developed manufacturing, oil service and shipping facilities and incorporated Habib Nigeria Bank. He established the Islam in Africa Organisation and served as Chairman of the National Mosque Committee where he oversaw the funding and building of the National Mosque, Abuja.

In April 1987 he was honoured turbaned Tafidan Katsina, a traditional title he inherited from his father.

But the return of a military regime without a commitment to handing over to a democratically elected government led General Yar'Adua to join politics. He was prepared to lead the political class through the familiar antics and obstacles set by his former colleagues in uniform.

Shehu Yar'Adua was a gifted politician. His grassroots politics were void of ethnic bias and religious or regional sentiment, His organisation, whether PF or SDP or PDM, dominated the political landscape, breaking what he dubbed the "siege mentality" that had dogged Nigerian politics since 1914.

His aspiration for the SDP Presidential ticket was inspired by a desire to give the nation the committed and responsible leadership it so desperately desired and deserved. He advocated a new National Purpose designed to enrich lives, inspire patriotic pride and serve the common good.

As Presidential candidate, Yar'Adua continued to break barriers, beating formidable opponents and winning elections across the nation to become his party's nominee. Just when he was poised to win the party's presidential nomination, his election was annulled and he was banned from further participation.

Without bitterness or rancour, Shehu Yar'Adua devoted himself to playing the role of advisor, mentor and counsellor through new rounds of elections. He continued to steer the country toward democracy as the single most influential politician in the country.

Always a courageous leader, Yar'Adua stood in the forefront of those who demanded a timely hand over to democratically elected government. Those who sought to perpetuate themselves in power plotted to imprison him and others in order to remove obstacles that stood in their path.

Even when his death sentence was passed, Shehu Yar'Adua's spirit and determination were not broken. From Kirikiri Prison in 1995, he wrote, "Don't worry too much about me. It is the sacrifice some of us must make for our country to be free." Shehu Musa Yar'Adua died two and a half years later in Abakaliki Prison. The country lost a gentleman and a hero, but the structures he built could not be destroyed. The democracy we now enjoy is testimony to his courage and leadership. It is his courage and his leadership that we continue to celebrate today.

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*To access additional information on Shehu Yar'Adua including speeches, photographs and videos log on to:*  
[www.yaraduacentre.org](http://www.yaraduacentre.org)

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# Financial Report

## SHEHU MUSA YAR'ADUA FOUNDATION [LTD/GTE] AUDITED ACCOUNTS FOR 2013 - 2014

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# Corporate Information

## BOARD OF DIRECTORS

H.E. Olusegun Obasanjo	-	Chairman
H.E. Atiku Abubakar	-	Vice Chairman
Hajia Binta Yar'Adua	-	Member
Lt. General Aliyu Mohammed Gusau (Rtd.)	-	Member
Alhaji Umaru Mutallab	-	Member
Mr. Yomi Edu	-	Member
Mr. Akin Kekere-Ekun	-	Member
Chief Dubem Onyia	-	Member
Mallam Murtala Yar'Adua	-	Treasurer
Jacqueline Farris	-	Director General

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## REGISTERED OFFICE

One Memorial Drive  
Central Business District  
Abuja

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## BANKERS

Access Bank Plc  
First Bank of Nigeria Plc  
Keystone Bank Limited

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## AUDITORS

Sada, Idris & Co.  
(Chartered Accountants)  
FMBN Building, 2nd Floor B Wing  
Central Business District  
Abuja. Tel: 0803 788 2878

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## SOLICITORS


Dikko & Mahmoud  
Solicitors & Advocates  
1 Lugard Avenue  
Kano

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# Balance Sheets

AS AT DECEMBER 31, 2014	2014 N	2013 N
<b>Assets Employed</b>		
Fixed Assets	441,799,703	454,309,875
Investment	183,055,091	198,833,568
	624,854,794	653,143,443
<b>Current Assets</b>		
Debtors	1,244,221	8,212,057
Cash and Bank Balances	21,865,384	15,759,294
	23,109,605	23,971,351
<b>Creditors: Amount Falling Due within One Year</b>		
Sundry Creditors	(3,593,002)	(18,834,676)
<b>Net Current Asset</b>	19,516,602	5,136,675
<b>Total Assets</b>	<b>644,371,396</b>	<b>658,280,118</b>
<b>Financed By</b>		
Capital Fund	644,371,396	658,280,118
	644,371,396	658,280,118

  
Vice Chairman

  
Director General

# Income and Expenditure Accounts

	2014		2013	
	N Centre	N Foundation	N Centre	N Foundation
<b>Income</b>	77,817,343	-	61,908,108	0
<b>Donations and Project Support</b>	0	124,867,004	0	144,282,363
<b>Less: Expenses</b>				
Foundation Expenses (10a+b)	0	(1,590,704)	0	(3,891,712)
Administrative Expenses	(32,498,919)	(18,627,600)	(33,634,295)	(18,110,775)
Maintenance and Utilities	(32,236,187)	(3,044,464)	(30,424,976)	0
Merit Scholars Expenses	0	(5,044,700)	0	(8,661,000)
Public Policy Initiative Expenses	0	(103,170,531)	0	(66,086,523)
<b>Deficit/Excess of Income Over Expenditure</b>	13,082,237	(6,610,996)	(2,151,162)	47,532,354
<b>Deficit/Surplus before Depreciation</b>	13,082,237	(6,610,996)	(2,151,162)	47,532,354
Depreciation (Non Cash Outflow)	(17,926,872)	0	(19,518,596)	0
<b>Deficit on Ordinary Activities</b>	(4,844,635)	(6,610,996)	(21,669,758)	47,532,354
Foreign Currency Translations Gain/(Loss)	(70,671)	0	399,442	0
Provision for Tax	(1,536,875)	0	0	0
<b>Surplus/(Deficit) on Ordinary Activities</b>	<b>(6,452,181)</b>	<b>(6,610,996)</b>	<b>(21,270,316)</b>	<b>47,532,354</b>

# Cash Flow Statements

	2014 N	2013 N
<b>Cashflow from Operating Activities</b>		
Receipt from Activities	77,817,343	61,908,108
Receipt from Donations and Project Support	124,867,004	144,282,363
Payment to Employees	(35,878,597)	(31,261,187)
Payment to Suppliers	(171,061,438)	(113,302,213)
<b>Net Cashflow from Operating Activities</b>	<b>(4,255,688)</b>	<b>61,627,071</b>
<b>Cashflow from Investing Activities</b>		
Fixed Asset	(5,416,700)	(32,142,517)
Net Investments	15,778,477	(31,192,755)
<b>Net Cashflow from Investing Activities</b>	<b>10,361,777</b>	<b>(63,335,272)</b>
Net Increase/(Decrease) in Cash and Cash Equivalent	6,106,090	(1,708,201)
Cash and Cash Equivalent at the Beginning of the Year	15,759,294	17,467,495
Cash and Cash Equivalent at the End of the Year	<b>21,865,384</b>	<b>15,759,294</b>

# Notes

# Notes







One Memorial Drive  
Central Business District  
Federal Capital Territory (F.C.T.)  
Abuja, Nigeria  
[www.yaraduacentre.org](http://www.yaraduacentre.org)